King, Valerie A.

From: Winkelmann, Bernhard [Bernhard.Winkelmann@med.uni-heidelberg.de]

Sent: Wednesday, July 16, 2003 9:12 AM

To: Valerie.A.King@pmusa.com

Subject: this is the proposal with prelimnary finacial estimate

best regards,
BR Winkelmann

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☒ f/c w/ BW 7/16/03:

- fee will need to be adjusted for current conversion rate (USD/euros) and final "numbers" (subjects, etc.) in accordance with final protocol
- Will need to purchase equipment + hire staff (eg physicians) up front ⇒ advance payment; sugg. 10% of total cost
- will need $ for initial purchase by September because of time needed to bring in staff in order to meet our timelines.

7/16/2003

Source: https://www.industrydocuments.ucsf.edu/docs/ktmx0001